





The 4 P's of Asset Management Product. People. Progress. Prediction.

6 & 7 March 2018 Luxexpo The Box, Luxembourg

# DAY 1 AM, TUESDAY 6 MARCH 2018

08.00 - 09.00 Registration & breakfast

### 09.00 - 09.20

### Welcome and introduction

**Denise Voss**, Chairman, Association of the Luxembourg Fund Industry (ALFI)

**Nathalie Reuter**, Master of Ceremony, TV Presenter and Journalist, RTL Television

### 09.20-09.30

# Introduction by the Chairman of the morning session

Charles Muller, Partner, KPMG

### 09.30 - 09.50

# Keynote Speech by the Prime Minister of Luxembourg

**Xavier Bettel,** Prime Minister of the Grand Duchy of Luxembourg

#### 09.50 - 10.50

# Redefining the Asset management operating model: a roundtable discussion with the CEOs of leading European Asset Management Associations

The global Asset Management is facing a number of key challenges including increasing fee and margin compression, an ever increasing winner-take-all phenomenon accompanying by an accelerating barbell effect, technology and digital innovation. FinTech driven disruption, delivering innovative products to respond to macroeconomic factors such as persistent low interest rates, increasing aging populations in developed countries, alongside a growing middle class in key emerging countries, growing focus on the environmental and sustainability agenda and continued shift of retirement responsibility from state to employer to the individual. How should the sector respond to these challenges?

How should the sector respond to these challenges?

### Moderator:

**Michael Ferguson,** Vice Chaiman International Affairs ALFI and Wealth and Asset Management Leader EY

# Panellists:

**Pierre Bollon,** Délégué Général, French Investment Funds and Asset Managers Trade Association-AFG

Chris Cummings, CEO, The Investment Association-Al Patrick Lardner, Chief Executive, Irish Funds-IF Thomas Richter, CEO, German Investment Funds Association-BVI

**Camille Thommes,** Director General, Association of the Luxembourg Fund Industry-ALFI

10.50 - 11.20

Coffee break and visit of the exhibition area

### 11.20-12.00

# A European regulatory outlook An Interview with ESMA and EFAMA

#### Moderator:

Jacques Elvinger, Partner, Elvinger Hoss Prussen

#### Panellists:

**Steven Maijoor**, Chair, European Securities and Markets Authority (ESMA)

**Peter De Proft,** Director General, European Fund and Asset Management Association (EFAMA)

### 12.00 - 12.10

### Chairman's wrap up and closing remarks

Charles Muller, Partner, KPMG

### 12.25 - 14.00

Lunch in the exhibition area kindly sponsored by



TAKE ADVANTAGE OF THE 2 HOURS LUNCH BREAK WITH SIDE EVENTS AND EVEN MORE SUBJECTS TO LEARN FROM!

13.15 – 13.45 Short & Sharp Stage by State Street



**Alternatives Becoming Mainstream** 

Speakers to be confirmed



# DAY 1 PM, TUESDAY 6 MARCH 2018

### 14.00 - 14.10

# Opening & introduction by the Chairman of the afternoon session

**Nathalie Reuter**, Master of Ceremony, TV Presenter and Journalist, RTL Television

Lou Kiesch, Partner, Deloitte

### 14.10 - 14.30

### Investor Behaviours - a Cultural View

The investor of Europe is not the same as the investor of Asia or America. How investors react to fund returns depends on their cultural background. What are the key determinants of investor behavior? How do they differ across cultures? What does this imply for funds flows? Where to offer which fund style(passive, value, momentum)?

A behavioural scientist, a German economist and finance academic, Thorsten Hens, is among the top 10 economics professors in the German-speaking area according to the Handelsblatt ranking.

### Speaker:

**Thorsten Hens,** Professor, Swiss Finance Institute of Financial Economics, University of Zurich and Adjunct Professor of Finance, the Norwegian School of Economics in Bergen

### 14.30 - 15.15

### Minding the gap - Diversity in Asset Management

The case for diversity is clear. Efforts are underway to improve representation in the Asset Management industry. What does that mean for the organisation and for the performance of the business? Does gender diversity also bring benefits to end investors?

### Moderator:

Revel Wood, CEO, FundRock Management Company S.A.

### Panellists:

**Alexandra Haggard**, Managing Director, Strategic Product Management, Blackrock

**Alexandra Morris,** Chief Investment Officer, Member of the Board, Skagen Funds

**Lorraine Rodrigues,** Global Head of Diversity and Inclusion, FIL Investments International

### 15.15 – 15.45

Coffee break and visit of the exhibition area

### 15.45 - 16.30

# Entering the millennial era - The changing face of European Asset Management

Global cross-border Asset Managers discuss 30 years in the making to today's AM world, the "next generation of Asset Management" and its future fund operating models.

### Moderator:

Alan Chalmers, Owner, Publisher & Founder, Funds Europe Limited

#### Panellists:

**Helmut Paulus**, CEO, Quoniam Asset Management GmbH **Mercedes Azpiroz**, Head of investors Relations, Megallanes Value Investors

Matthew Ives, Business Development Director, CACEIS UK branch

Philippe Ithurbide, Global Head of Reserach, Amundi

#### 16.30 - 16.45

Regaining investor trust - Aligning the interests of Investors and Asset Managers: the cost and fees evolution

Paras Anand, CIO Equities Europe, FIL Limited

### 16.45 - 17.30

# Dispelling the myths of Securities Lending for UCITS Funds

Securities Lending ("SecLending") is a big business. Leading Asset Servicers have been providing this service to the fund industry for many years yet, it still remains an unspoken topic. So, where do UCITS funds sit in this industry?

A roundtable discussion with the full spectrum of the securities lending value chain, focusing on UCITS structures and their participation in securities lending programmes

### Moderator:

Andy Dyson, CEO, International Securities Lending Association

### Panellists:

**Leonardo Calcagno,** Vice President - BNY Mellon Securities Finance Sales and Relationship Management Team, Markets, BNY Mellon

**Arnaud Fransioli,** Head of Agency Sales EMEA & Securities Finance Sales, Société Générale

Henning Schwabe, Partner, Arendt & Medernach S.A. Craig Starble, CEO, ESecLending

### 17.30 - 17.40

Chairman's wrap up and closing remarks

Lou Kiesch, Partner, Deloitte

17.40 - 19.00

Cocktail kindly sponsored by



# DAY 2 AM, WEDNESDAY 7 MARCH 2018

08.00 - 09.00

Registration & breakfast

### 09.00 - 09.05

### Welcome and introduction

Nathalie Reuter, Master of Ceremony, TV Presenter and Journalist, RTL Television

### 09.05 - 09.10

# Introduction by the Chairman of the morning session

Maria Löwenbrueck, Executive Board Member, Union Investment & ALFI Board Member

#### 09.10 - 09.30

# Investing for sustainable development – the What, the How and the Why?

- Sustainable or responsible investing: what it is and what it is not
- Methodologies
- Impact

### Speaker:

**Professor Hakan Lucius,** Head of Division, European Investment Bank

### 09.30 - 10.20

### Sustainability – an Asset Manager's duty?

Once the decision is made to embark on the sustainability path, internal procedures need to be put in place to ensure proper implementation of the commitment. Policy, risk management, investment decisions, reporting... all elements of the asset manager's value chain are impacted.

### Moderator:

Thomas Seale, Chairman, LuxFLAG & ALFI Former Chairman 2003-2007

### Panellists:

**Ophélie Mortier**, Responsible Investment Strategist, Degroof Petercam Asset Management

Satish Bapat, CEO, NN Investment Partners

**Gianluca Manca**, Head of Sustainability, Eurizon Capital **Jens Wilhelm**, Chief Investment Officer, Board Member, Union Investment

10.20 - 10.50

Coffee break and visit of the exhibition area

### 10.50 - 11.10

### Asset management in Circular Economy

Jamie Butterworth, Partner, Circularity Capital LLP

### 11.10-12.00

# The rise of the ESG, SRI, Impact & Climate Finance: what it means for business and for our planet

Which methodology? What rationale? Which approach?

#### Moderator:

Christian Hertz, general Counsel, Luxembourg Investment Solutions, Chairman of ALFI RI Committee

### Panellists:

Anne Contreras-Muller, Of Counsel, Arendt & Medernach S.A. Ulrika Hasselgren, Global Head of Responsible Investment Strategy & ESG Integration, ISG Governance

Florian Eisele, Luxembourg Focal Point, UN Environment Global Communications Coordinator, UN-REDD Programme

**Hedda Pahlson-Möller,** Business Angel, Impact Investor, Adjust Professor, Board Member

Maria Angeles Leon, Co-Founder, Advisor Social Impact Fund, Open Value

### 12.00 - 12.10

# Chairman's wrap up and closing remarks

Maria Löwenbrueck, Executive Board Member, Union Investment & ALFI Board Member

# 12.10 - 12.40

# Morningstar European Fund Manager of the Year Awards 2018

Morningstar hosts their Pan-European Fund Manager of the Year awards in Luxembourg at the ALFI Conference on the 7th March 2018. These awards are based on the qualitative insights of Morningstar's Europe-based manager research analysts. There are winners in four categories: European Equities, Global Equities, Fixed Income, and a new category, Multi Asset and Alternatives.

12.40-14.00

Lunch in the exhibition area kindly sponsored by



# DAY 2 PM, WEDNESDAY 7 MARCH 2018

### 14.00 - 14.05

### Opening by the Master of Ceremony

**Nathalie Reuter**, Master of Ceremony, TV Presenter and Journalist, RTL Television

### 14.00 - 14.30

# Chairman's introduction prediction in practice

**Steven Libby**, Partner, Asset and Wealth management Leader, Chief Transformation Officer, PwC

### 14.30 - 15.00

Global Cyclical Recovery and Buoyant Asset Markets: What Could Possibly Go Wrong in This Best of All Possible Worlds?

### Speaker:

Willem Buiter, Special Economic Adviser, Citi

#### 15.00 - 15.20

# Designing the Supervision of European Asset Management – The Review of the European System of Financial Supervision

#### Speaker:

**Burkhard Balz,** Member of the European Parliament, Coordinator of the EPP Group in the Economic and Monetary Affairs Committee

### 15.20 - 15.45

Coffee break and visit of the exhibition area

### 15.45 - 16.10

Interview with the Regulator: the latest regulatory hot topics for the fund industry.

Interviewee: Claude Marx, Director General, Commission de Surveillance du Secteur Financier (CSSF)

Interviewer: Freddy Brausch, Vice Chaiman National Affairs ALFI and Partner, Linklaters LLP

### 16.10 - 16.30

# How "customer experience" design will transform fund servicing

The finance community, like retail brands and services, is adapting to the new 'omni-channel' world. It's predicted that by 2020, customer experience will become the key differentiators for B2C and B2B brands alike, beating product and price as market influencers. And while the finance industry is engaging with blockchain, FinTech innovations and automation, the biggest challenge they face isn't technological, it's defining smarter human-centric experiences.

### Speaker:

Andrew Keith Walker, Writer, Serial Entrepreneur

### 16.30 - 17.15

### Fintech - Facts. Fiction and the Future

A reality check on all things Fintech in the AM production cycle followed by a panel discussion

### Moderator:

Serge Weyland, CEO, Edmond de Rothschild Asset Management, co-Chair ALFI Digital/Fintech Forum Panellists:

David Hagen, Head of IT Supervision and Support PFS, Commission de Surveillance du Secteur Financier (CSSF) Frank Roessig, Head of Digital Solutions, Telindus-Proximus Jean-Louis Schiltz, Partner, Schiltz & Schiltz and Professor (Technology, TMT, Fintech, Internet), University of Luxembourg Nasir Zubairi, CEO, LHoFT

### 17.15 - 17.20

### Chairman's wrap up

**Steven Libby**, Partner, Asset and wealth management Leader, Chief Transformation Officer, PwC

### 17.20-17.25

### Closing of the conference

**Nathalie Reuter,** Master of Ceremony, TV Presenter and Journalist, RTL Television





















































